

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Fundin Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

Public R&D Funding and Innovation Strategies: Evidence from Italy

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Università Cattolica del Sacro Cuore and Università dell'Insubria

Regional Studies Association Piacenza, 25 May 2015



Motivation

- Public R&D Funding-Innovation Strategies
- L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra
- Motivation
- Related literature
- Dataset
- Variables
- Public Fundin Innovation Strategies
- Descriptive Statistics
- Innovation strategies Public Support and Innovation Strategies Regional differences
- Methodology
- Open issues
- Final remarks
- Some references

- Innovation is generally considered a cornerstone of sustainable economic growth and prosperity, as well as a key to business success and to the development of emerging economies and peripheral regions.
 - This may justify the policy of subsidizing scientific and entrepreneurial activities that could lead to innovation,
 - The blow out of the crisis in 2007 has revamped in many states (in particular within European Union) the policy of providing subsidies to R&D activities.



Contribution

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remark

Some references

This paper analyzes the effect of Public support on the **innovative behaviour** of Italian firms, with the use of a unique dataset which combines the information of the CIS with balance sheet data

Questions

What is the relation between Public Funding and R&D strategy? Are Public Funds used and targeted effectively? Which strategy do they foster?

For R&D strategy we intend whether firms decide to conduct 'in house R&D' (*make*), rather than 'outsourced R&D' (*buy*) or the combination of both (*make&buy*).

The **Italian case** is relevant in the international comparison because Italian firms are usually characterized by a low level of innovation activities (Hall et. al, 2013). In Italy only large firms assign a high priority to formal R&D activities (*internal R&D*) while SMEs resort mostly to external R&D, in the form of intermediate and capital goods (Santarelli&Sterlacchini, 1990).



Outline

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Innovation

and Innovation



Dataset

3 Variables

4 Descriptive Statistics

5 Methodology



Final remarks





Related literature: Public funding

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

The effect of public initiative to support innovation is analysed through three different perspectives:

- R&D Inputs R&D Expenditure: complementarity and substitution between private and public funds (e.g. David et al., 2000; Garcia-Quevedo, 2004; Loof&Hesmati, 2005, for extensive review)
- R&D Output Different measures of output: sales growth, return on assets, factor productivity, patents, etc... (see, e.g., Klette et al., 2005, for a survey).
- Innovation behavior Different R&D strategies (e.g. Bayona-Sáez et al., 2013; Cruz-Cazares et al., 2013)



Related literature: R&D strategy selection and innovation performance

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

- **Theoretical arguments**: the buy strategy outperforms the make strategy since it allows risk calculation a priori, speeds the access to new technology, allows access to new knowledge areas (West, 2002). Negative aspects: external dependences, functional inequalities, and coordination problem. In contrast, in house R&D facilitates the information flow between departments, unique source of knowledge, reduces transaction costs (Kotable et al., 1999; Narula, 2001)
- Empirical Evidence: it is quite controversial. The buy strategy usually has negative impact on innovation. The make strategy presents the higher impact on innovation product (e.g. Santamaria et al., 2009; see Cruz-Cazares et al., 2010 for a survey)



Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Fundir Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

- The open innovation approach: combining internal and external knowledge creates synergies that end with a better innovative performance. Products are complex. It is not possible to develop everything in house. The main innovations come from the combination of internal and external knowledge (Chesbrough, 2003; Cassiman&Veugelers, 2006; Cruz-Cazares et al. 2010). Absorptive capacity: it stresses the complementarity between the make and buy strategy. Recently, it has been defined as the firms' ability to recognize the value of external knowledge and to assimilate and apply it to commercial ends (Li et al., 2009). This result is also partially confirmed empirically (Cassiman&Veugelers, 2006, Cruz-Cazares et al., 2010, 2013)
- **Geography**: Vivarelli&Catozzella, 2014 (Italy), Cruz-Cazares et al., 2013 (Spain), Da Rin&Penas, 2007 (the Netherlands), Loof&Hesmati 2005 (Germany), Antonioli et al., 2014 (regional analysis Emilia Romagna)



Dataset

- Public R&D Funding-Innovation Strategies
- L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra
- Motivation
- Related literature
- Dataset
- Variables
- Public Fundin Innovation Strategies
- Descriptive Statistics
- Innovation strategies Public Support and Innovation Strategies Regional differences
- Methodology
- Open issues
- Final remarks
- Some references

- The Italian Community Innovation Survey (CIS7) –3 year period 2008-2010– firm level survey firms with more than 10 employees
 - AIDA dataset, by Bureau VanDijk, balance sheet data
 - We have conducted the analysis on the merged dataset restricted to the firms belonging to the manufacturing sector
 - Once cleaned for outliers, we remained with a representative sample of 3016 firms.



Public Funding (Treatment variable)

- Public R&D Funding-Innovation Strategies
- L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra
- Motivation
- Related literature
- Datase
- Variables
- Public Funding Innovation Strategies
- Descriptive Statistics
- Innovation strategies Public Support and Innovation Strategies Regional differences
- Methodology
- Open issues
- Final remarks
- Some references

- Question reported in the CIS7: "Has your enterprise received any kind of public support for innovation-related activities in the last 3 years?"
 - Variable available only for innovative firms
- Variable affected by important limitations such as the lack of the amount received, but it is referred to the 3 years preceding the time of the survey (year 2010).
- This feature mitigates the obvious limitations due to the cross sectional nature of the dataset



Innovation Strategies (Outcome variables)

Public	R&D
Fundi	ng-
Innova	ation
Strate	gies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation

Strategies Descriptive

Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

MAKE:	1 if the firm has conducted only intra muros
	R&D activities
BUY:	1 if the firm has conducted only extra muros
	R&D activities

MAKE&BUY: 1 if the firm has conducted both R&D activities

We consider both the dummy variables (extensive margins) and the respective intensities (intensive margins) calculated as percentage of R&D expenditure on Sales.

Variables available only for innovative firms



Innovation strategies



- Open issues
- Final remarks
- Some references



Public Support and Innovation Strategies



Regional differences

Methodology

Open issues

Final remarks



Regional differences



Final remark



Unconditional Effect of the Subsidy

Public R&D Funding-Innovation Strategies

Mean differences L.Barbieri, Sample means D.Bragoli, F.Cortelezzi, All firms Non-supported Supported Difference %Difference G.Marseguerra Number of obs 1589 1053 536 Make 0.133 0.140 0.119 0.020 (0.018)Buy 0.233 0,266 0,170 0.096*** (0.021)Make&Buy 0.634 0.594 0.711 0.116*** (0.013)Make=1 Number of obs 211 147 64 Intensity Make 0.030 0.027 0.037 -0.010* (0.030)Innovation Buy=1 Number of obs 371 280 91 Intensity Buy 0,038 0.036 0.044 -0,008 (0.007)Make&Buy=1 Number of obs 1007 626 381 Intensity Make&Buy 0.064 0.055 0.078 -0.022*** (0.007)

14.286

36,090

19,529

37.037

-22,222

-40.000

Regional differences



Methodological issues

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation Strategies

Descriptive Statistics

Innovation strategies Public Suppor and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

The table presented in the previous slide does not address three different endogeneity issues that arise in this study:

- The first is related to the sample selection coming from the structure of the dataset
- The second is related to a potential omitted variable bias: the subsidy assignment could be correlated with unobservable firms characteristics, failing to satisfy the randomness property of *pure social experiments.*
 - If characteristics of the supported and non-supported firms ex ante differ systematically, one difficulty in this type of evaluation is the potential selection bias;
 - "Better" firms are probably more able to detect and select proper government schemes;
 - On the other hand the public agency might deliberately choose the "worst" firms to enhance their chances of picking up.
- Finally, the endogeneity issue due to a potential simultaneity between *subsidy assignment* and *strategy decision* should be taken into account.



Sample Selection Issue



Final remarks



Empirical Strategy

Public R&D Funding– Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Fundin Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

In order to solve the aforementioned problems we follow this procedure:

- We estimate a selection equation for the innovation status and calculate an inverse Mills ratio that will augment all the following equations;
- In order to calculate the extensive margin we estimate a bivariate probit where the first equation estimates the probability of receiving Public Funds, the second the probability of choosing each R&D strategy. To account for the endogeneity issue we introduce in the first equation a set of instrumental variables;
- In order to calculate the intensive margin we estimate a 2SLS, where in the first stage we obtain the fitted probabilities from the probit on Public Funding and we use them as the instrument for Public Funding in the second stage that is estimated with OLS.
- We augment the second stage with the inverse Mills ratio to account for the sample selection which derives from the fact that we calculate the R&D intensity only for the firms that choose a particular strategy.



Public Fund Innov Strate L.Bar

F.Cort G.Marse

Results on Selection Equation (Innovation)

Public R&D		Innovation			
Funding-		coefficient	standard dev		
Strategies	Firms characteristics				
	Firm Size	0,111 ***	0.029		
L.Barbieri,	Age	-0.023	0.050		
E.Cortelezzi.	Firm Growth	0,224 **	0.093		
.Marseguerra	% of skilled labor	0,121 ***	0.020		
	# of exporting firms	0,587 ***	0.056		
tivation	Return on Investment	-0.069	0.043		
	Perceived obstacles				
ated literature	Perceived internal	-0.166 **	0.066		
taset	Perceived external	0,313 ***	0.068		
	Perceived skilled	0.070	0.085		
ublic Euroding	Organizational	0,673 ***	0.078		
novation	New price policies	0,504 ***	0.080		
rategies	Geographical and sector	al dummies			
scriptive	North East	0,085	0.059		
tistics	Center	-0.071	0.078		
novation	South	-0.216 ***	0.078		
rategies	Sectorial dummies	yes			
Iblic Support	constant	-0.907 ***	0,200		
rategies					
gional	N	30	16		
terences	Log-likelihood	-1794,341			
thodology	LR test	chi2 (29) =	518.37***		
	Pseudo R2	0,1	140		

and Inno

Methodo



Pub Fu Inn Str L.E D.I F.Co G.Ma

Results on Strategies

NO		Public funding		Make		Buy		Make and Buy	
Le PLD		coefficient	Std.error	coefficient	Std.error	coefficient	Std.error	coefficient	Std.error
nding-									
ovation	Public funding			-1,252 ***	0,198	-1,505 ***	0,070	1,511 ***	0,060
ategies	Firms characteristics								
archics	Firm Size	0,107 **	0,044	0,063	0,045	-0,038	0,039	0,007	0,037
arbieri,	Age	0,046	0,074	-0,037	0,080	-0,046	0,070	0,062	0,066
Bragoli,	% of skilled labor	0,086 ***	0,029	0,102 ***	0,030	-0,023	0,030	-0,028	0,026
rtelezzi,	# of exporting firms	0,217 *	0,117	0,529 ***	0,143	0,012	0,113	-0,207 *	0,106
rseguerra	Return on investment	0,021	0,070	0,076	0,070	0,018	0,064	-0,047	0,058
Ŭ	Capital Stock/ Employment	0,061 *	0,036	-0,020	0,040	0,065 *	0,033	-0,025	0,032
	Equity/Employment	-0,016	0,037	0,031	0,041	-0,011	0,034	-0,011	0,033
tion	Debt/Employment	-0,007	0,050	0,098 *	0,053	-0,065	0,047	-0,004	0,044
	Perceived obstacles								
literature	Perceived internal Financial constraint	-0,038	0,092	0,017	0,092	-0,123	0,091	0,083	0,081
	Perceived external financial constraint	-0,061	0,095	0,241 **	0,103	-0,064	0,093	-0,096	0,084
	Perceived skilled constraint	-0,121	0,123	-0,069	0,132	-0,019	0,115	0,038	0,108
	Perceived importance of external information	0,050	0,057						
Eurodia -	Perceived importance of internal information	0,219 ***	0,066						
Funding	Cooperation								
rion	Belonging to a group	-0,072	0,090						
Rics	Firm ownership	0,221	0,153						
tive	External Cooperation	0,448 ***	0,113	0,035	0,147	-0,346 *	0,171	0,128	0,110
cs	Geographical and sectorial dummies								
tion	NE	0,046	0,078	-0,054	0,083	-0,020	0,076	0,063	0,070
zies	С	-0,088	0,114	-0,224 *	0,128	0,084	0,100	0,045	0,099
Support	S	-0,187	0,119	-0,408 ***	0,133	-0,028	0,112	0,209 *	0,105
novation	food	0,333 **	0,151	0,114	0,167	0,216	0,154	-0,164	0,143
gies	textiles	0,053	0,144	0,100	0,149	-0,105	0,129	0,041	0,121
nal	wood	0,282 **	0,134	-0,069	0,152	0,346 ***	0,120	-0,228 *	0,115
nces	machine	0,356 ***	0,110	0,095	0,123	0,139	0,103	-0,103	0,096
	other	0,117	0,126	-0,058	0,138	-0,002	0,118	0,071	0,112
lology	lambda_inn	0,330 *	0,186	0,609 ***	0,211	0,595 ***	0,180	-0,781 ***	0,166
	const.	-2,548 ***	0,696	-2,897 ***	0,754	-0,025	0,641	0,700	0,603
35403									
marks	N	1582	2	1582		1582	2	1582	2

Some references

and Ir Strate Regio differe Metho



Results on Outcomes (Intensities)

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Datase

Variables

Public Fundir Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

	Intensity make		Intensity buy		Intensity buy	
	coefficient	Std.error	coefficient	Std.error	coefficient	Std.error
score PE	-0.022	0.050	0.091	0.076	-0.004	0.062
	-0,023	0,050	0,051	0,070	-0,004	0,002
Firm Size	-0.007 **	0.002	-0.002	0.004	-0.021 ***	0.004
Λσο	-0,007	0,005	-0,002	0,004	-0,021	0,004
nge % of skilled labor	0.006 *	0,003	-0.002	0,000	0.016 ***	0,000
# of exporting firms	0.013	0.014	-0.008	0,003	-0.021	0.015
Poturn on investment	0,015	0,014	-0,008	0,000	-0,021	0,013
Capital Stock/ Employment	-0,000	0,004	0,004	0,004	0.007 *	0,007
Equity/Employment	0,000	0,003	0,000 *	0,004	0,007	0,004
Debt/Employment	-0,004	0,004	-0,004	0,002	-0,004	0,004
Perceived obstacles	0,003	0,004	-0,008	0,004	-0,025	0,004
Perceived internal Einancial constraint	0.000	0.007	0.002	0.007	0.004	0.009
Perceived internal financial constraint	0,000	0,007	-0,005	0,007	0,004	0,000
Perceived external mancial constraint	0,024	0,000	0,007	0,007	0,005	0,007
Perceived skilled constraint	-0,002	0,005	-0,007	0,000	-0,005	0,008
Coographical and sectorial dummios	-0,004	0,010	-0,032	0,014	0,020	0,014
NE	0.001	0.005	0.012	0.002	0.005	0.007
C.	0,001	0,005	-0,012	0,000	-0,005	0,007
5	-0,010	0,008	-0,012	0,005	-0,015 *	0,011
3 feed	-0,010	0,014	0,005	0,011	-0,025	0,013
toutiles	-0,009	0,009	-0,007	0,014	-0,001	0,019
wood	0,020	0,010	-0,028	0,005	-0,013	0,005
machino	0,000	0,010	0,011	0,013	0,028	0,013
othor	0,013	0,005	-0,007	0,014	0,002	0,012
lambda inn	0,010	0,010	-0,005	0,010	-0,010	0,010
lambda_min	0,037	0,020	-0,014	0,010	0,010	0,021
const.	-0,027	0,010	0,192 **	0,015	0,407 ***	0,052
Ohs	209		369		1004	
F-stat	1.72	*	3 7***		4 17***	
P-squared	0.185		0.119		0.110	



Open issues

- Public R&D Funding-Innovation Strategies
- L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

- Related literature
- Dataset
- Variables
- Public Funding Innovation Strategies

Descriptive Statistics

- Innovation strategies Public Support and Innovation Strategies Regional differences
- Methodology

Open issues

- Final remarks
- Some references

In order to solve the aforementioned problems we follow this procedure:

- Alternative specification of the model as robustness check: we do not consider in this model the joint effect of public funding on strategies
- A deep regional and sectorial analysis



Final remarks

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

We show that

- Public funding is a factor that determines the firm's choice of R&D strategies, i.e. whether it opts for in-house R&D, outsourced R&D or a combination of the two.
- Public funding positively impacts the composite strategy while having a negative effect on the single ones. If it is true that combining internal and external knowledge creates synergies that end with a better innovative performance rather than the single strategies (absorption capacity and open innovation theory), we can conclude that in Italy public support is allocated to the most promising form of R&D strategy.
- The receipt of public funding does not have any impact on R&D intensity.



Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Fundin Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

Some references

Thanks for your attention...



Some references

Public R&D Funding-Innovation Strategies

L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra

Motivation

Related literature

Dataset

Variables

Public Funding Innovation Strategies

Descriptive Statistics

Innovation strategies Public Support and Innovation Strategies Regional differences

Methodology

Open issues

Final remarks

- Antonioli, D., Marzucchi, A., and Montresor, S. (2014), "Regional innovation policy and innovative behaviour: Looking for additional effects", *European Planning Studies*, Vol.22(1), 64-83.
- Bayona-Sáez, C., Cruz-Cázares, C., and García-Marco, T. (2013), "Public R&D funding: does the source determine the strategy?", *Technology Analysis & Strategic Management*, Vol.25(2), 235–248.
- Cassiman, B., and Veugelers, R. (2006), "In search of complementarity in innovation strategy: Internal R&D and external knowledge acquisition", *Management science*, Vol.52(1), 68–82.
- Chesbrough, H.W. (2003), Open innovation: The new imperative for creating and profiting from technology, Harvard Business Press.
- Cruz-Cázares, C., Bayona-Sáez, C., and García-Marco, T. (2010), "R&D strategies and firm innovative performance: A panel data analysis", International Journal of Innovation Management, Vol.14(06), 1013–1045.
- Cruz-Cázares, C., Bayona-Sáez, C., and García-Marco, T. (2013), "Make, buy or both? R&D strategy selection", *Journal of Engineering and Technology Management*, Vol.30(3), 227–245.
- Da Rin, M., and Penas, M. F. (2007), "The effect of venture capital on innovation strategies" (No. w13636). National Bureau of Economic Research.



- Public R&D Funding-Innovation Strategies
- L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra
- Motivation
- Related literature
- Dataset
- Variables
- Public Fundin Innovation Strategies
- Descriptive Statistics
- Innovation strategies Public Support and Innovation Strategies Regional differences
- Methodology
- Open issues
- Final remarks
- Some references

- David, P.A., Hall, B.H and Toole, A. (2000), "Is public R&D a complement or substitute for private R&D? A review of the econometric evidence", *Research Policy*, Vol.29(4), 497–529.
 - Garcí-Quevedo, J. (2004), "Do public subsidies complement business R&D? A meta-analysis of the econometric evidence", *Kyklos*, Vol.57(1), 87–102.
- Hall, B.H., Lotti, F, and Mairesse, J. (2013), "Evidence on the impact of R&D and ICT investments on innovation and productivity in Italian firms", *Economics of Innovation and New Technology*, Vol.22(3), 300–328.
- Klette, T.J., and Raknerud, A. (2005), "Heterogeneity, productivity and selection: an empirical study of Norwegian manufacturing firms", *mimeo*.
- Lööf, H. and Heshmati, A. (2005), "The impact of public funds on private R&D investment: New evidence from a firm level innovation study", *MTT Discussion Papers*, Vol.3, 1–26.
- Narula, R. (2001), "Choosing between internal and non-internal R&D activities: some technological and economic factors", *Technology Analysis & Strategic Management*, Vol.13(3), 365-387.



- Public R&D Funding-Innovation Strategies
- L.Barbieri, D.Bragoli, F.Cortelezzi, G.Marseguerra
- Motivation
- Related literature
- Dataset
- Variables
- Public Funding Innovation Strategies
- Descriptive Statistics
- Innovation strategies Public Support and Innovation Strategies Regional differences
- Methodology
- Open issues
- Final remarks
- Some references

- Santamaría, L., Nieto, M.J., and Barge-Gil, A. (2009), "Beyond formal R&D: Taking advantage of other sources of innovation in low-and medium-technology industries", *Research Policy*, Vol.38(3), 507–517.
 - Santarelli, E. and Sterlacchini, A. (1990), "Innovation, formal vs. informal R&D, and firm size: some evidence from Italian manufacturing firms", Small Business Economics, Vol.2(3), 223–228
 - Catozzella, A., and Vivarelli, M. (2014), "The possible adverse impact of innovation subsidies: some evidence from Italy", *International Entrepreneurship and Management Journal*, 1–18.